

FOAs, DRUs, and Auxiliary

■ 2007 USAF Almanac

Field Operating Agencies

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. FOAs have the same administrative and organizational responsibilities as major commands.

Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla.
Estab.: June 3, 1996
Cmdr.: Col. Louis W. Olinto

MISSION, PURPOSE, OPERATIONS

Responsible for supporting development and use of the realistic global battlespace for training, acquisition, analysis, test and evaluation, and operations

Implement Air Force, joint, and DOD modeling and simulation (M&S) policies and standards

Manage, coordinate, and integrate major USAF and joint M&S programs and initiatives

Support corporate USAF M&S operations while promoting and supporting technology improvements

STRUCTURE

Three divisions in Orlando, Fla.
 C4ISR Visualization Center, Pentagon

PERSONNEL

Active duty		16
Officers	13	
Enlisted	3	
Civilians		15
Total		31

Air Force Center for Environmental Excellence

Hq.: Brooks City-Base, Tex.
Estab.: July 23, 1991
Dir.: Paul A. Parker

MISSION, PURPOSE, OPERATIONS

Provide Air Force leaders with the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

STRUCTURE

10 directorates at Brooks City-Base with regional environmental offices in Atlanta, Dallas, and San Francisco

PERSONNEL

Active duty		31
Officers	29	
Enlisted	2	
Reserve components		17
ANG	0	
AFRC	17	
Civilians		375
Total		423

Air Force Command and Control and Intelligence, Surveillance, and Reconnaissance Center

Hq.: Langley AFB, Va.
Estab.: Aug. 1, 1997
Cmdr.: Maj. Gen. Kevin J. Kennedy

MISSION, PURPOSE, OPERATIONS

Develop the science of control to enable the art of command by influencing, integrating, and improving Air Force C4ISR capabilities

Represent all major commands and provide operational warfighter perspective to Air Force C4ISR spiral development and system acquisition commands and processes

Deliver interoperability and combat capability to the joint warfighter

STRUCTURE

One major field unit
 11 subordinate organizations

PERSONNEL

Active duty		226
Officers	160	
Enlisted	66	
Reserve Components		18
ANG	0	
AFRC	18	
Civilians		66
Total		310

Air Force Audit Agency

Hq.: Washington, D.C.
Estab.: July 1, 1948
Dir.: Robert E. Dawes

MISSION, PURPOSE, OPERATIONS

Provide all levels of Air Force management with independent and quality internal audit service

Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE

Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio

Three regional offices
 16 field offices

PERSONNEL

Civilians	760
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The director of AFAA is the USAF auditor general.

Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla.
Estab.: Aug. 1, 1991
Cmdr.: Col. Gus G. Elliott Jr.

MISSION, PURPOSE, OPERATIONS

Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE

Six directorates

PERSONNEL

Active duty		95
Officers	18	
Enlisted	77	
Reserve components		26
ANG	0	
AFRC	26	
Civilians		117
Total		238

USAF photo by SrA. Risky Best



Maj. Sean Godfrey tests his oxygen mask before an E-8C Joint STARS mission over Iraq.

Air Force Communications Agency

Hq.: Scott AFB, Ill.
 Estab.: June 13, 1996
 Cmdr.: Col. Robert J. Steele

MISSION, PURPOSE, OPERATIONS

Provide C4ISR capabilities to the warfighter through architecture and lead command management of the Air Force ground, air, and space network—the ConstellationNet **Direct** integration of systems into the network, assuring decision superiority; drive innovative information technology solutions for Air Force warfighters by generating progressive standards, architectures, and force structure policies and guidance **Deploy** engineering and network operations strike teams worldwide for assured Air Force network combat power

STRUCTURE

Five functional areas

PERSONNEL

Active duty		203
Officers	101	
Enlisted	102	
Reserve Components		7
ANG	0	
AFRC	7	
Civilians		319
Total		529

Air Force Cost Analysis Agency

Hq.: Arlington, Va.
 Estab.: Aug. 1, 1992
 Exec. Dir.: Richard K. Hartley

MISSION, PURPOSE, OPERATIONS

Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases **Conduct** special cost reviews for the Air Force Secretariat and for other organizations as directed **Research** emerging changes in technologies, acquisition priorities, and industry

STRUCTURE

Five divisions
 7 operating locations

PERSONNEL

Active duty		23
Officers	20	
Enlisted	3	
Civilians		40
Total		63

Air Force Flight Standards Agency

Hq.: Oklahoma City, Okla.
 Estab.: Oct. 1, 1991
 Cmdr.: Col. Christopher S. Ceplecha

MISSION, PURPOSE, OPERATIONS

Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems **Represent** USAF in FAA airspace management and ATC issues and DOD in interna-

tional airspace and ATC issues **Provide** procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

STRUCTURE

Three directorates

PERSONNEL

Active duty		107
Officers	56	
Enlisted	51	
Reserve components		3
ANG	0	
AFRC	3	
Civilians		26
Total		136

Air Force Frequency Management Agency

Hq.: Alexandria, Va.
 Estab.: Oct. 1, 1991
 Cmdr.: Col. Gary W. Klabunde

MISSION, PURPOSE, OPERATIONS

Plan, provide, and preserve access to the electromagnetic spectrum for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations **Develop and implement** spectrum guidelines and instructions to support the Air Force mission **Coordinate** actions to resolve spectrum interference incidents involving DOD, private sector, federal, and international users; formulate and articulate US positions at World Radio Conference **Coordinate** orbital locations and spectrum needs for DOD satellites at the international level **Provide** functional management for the spectrum management career field

STRUCTURE

Two directorates
 Technical director

PERSONNEL

Active duty		9
Officers	3	
Enlisted	6	
Civilians		19
Total		28

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.
 Estab.: May 25, 1979
 Dir.: Charles F. O'Connell Jr.

MISSION, PURPOSE, OPERATIONS

Collect, preserve, and manage historical document collection and oral history program **Research**, write, and publish books and other studies on USAF history **Provide** historical support to USAF, DOD, other government agencies, and the public **Record** and disseminate USAF history, including the role of airpower in national security **Operate** research facilities and automated historical data system **Determine** the lineage and honors of USAF

units; maintain official emblem records **Verify** Air Force aerial victory credits

STRUCTURE

Three divisions

PERSONNEL

Active duty		1
Officers	0	
Enlisted	1	
Civilians		39
Total		40

Air Force Inspection Agency

Hq.: Kirtland AFB, N.M.
 Estab.: Aug. 1, 1991
 Cmdr.: Col. Thomas F. Berardinelli

MISSION, PURPOSE, OPERATIONS

Provide independent and timely assessments of acquisition, nuclear surety, operations, logistics, support, and health care to SECAF, CSAF, SAF/IG, and commanders of major commands **Serve** as primary action arm of SECAF inspection system **Identify** critical deficiencies and recommend improvements for accomplishing peacetime/wartime missions; evaluate USAF activities and policies **Provide** by-law and compliance oversight of all USAF-level FOAs and DRUs **Publish** *TIG Brief* magazine

STRUCTURE

Four directorates

PERSONNEL

Active duty		97
Officers	76	
Enlisted	21	
Reserve components		3
ANG	0	
AFRC	3	
Civilians		27
Total		127

Air Force Legal Operations Agency

Hq.: Bolling AFB, D.C.
 Estab.: March 2, 2006
 Cmdr.: Brig. Gen. Richard C. Harding

MISSION, PURPOSE, OPERATIONS

Administer Air Force's civil litigation and military justice programs and provide legal research technology to all Air Force Judge Advocate Corps members **Advise** in military justice and civil law matters encompassing courts-martial, environmental, acquisition, claims, litigation, employment and patent actions, and legal assistance **Command** the Air Force Judge Advocate General's School, which is the hub of legal training for Air Force counsel, paralegals, and support staff **Support** the Department of Justice with regard to all phases of litigation, civil or criminal, pertaining to the Air Force, and share training responsibilities for Air Force and other DOD attorneys and paralegals

STRUCTURE

Four directorates

PERSONNEL

Active duty		389
Officers	260	
Enlisted	129	

Reserve Components		97
ANG	0	
AFRC	97	
Civilians		99
Total		585

Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.
 Estab.: Sept. 30, 1975
 Cmdr.: Col. Karen W. Currie

MISSION, PURPOSE, OPERATIONS
Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness
Publish the *Air Force Journal of Logistics*

STRUCTURE

Six divisions

PERSONNEL

Active duty		63
Officers	32	
Enlisted	31	
Civilians		18
Total		81

Air Force Manpower Agency

Hq.: Randolph AFB, Tex.
 Estab.: November 1975
 Cmdr.: Col. Kenneth Keskel

MISSION, PURPOSE, OPERATIONS

Provide Air Force leaders with the tools to identify essential manpower required to support Air Force concepts of operations
Determine manpower requirements
Develop programming factors
Manage Air Force performance management programs
Assist with execution of competitive sourcing initiatives
Conduct special studies

STRUCTURE

Five squadrons at Randolph AFB, Tex., NASA-Langley Research Center, Va., Scott AFB, Ill., Denver, and Tinker AFB, Okla.
 Five divisions
 Operating location at Pentagon

PERSONNEL

Active duty		161
Officers	36	
Enlisted	125	
Civilians		191
Total		352

Air Force Medical Operations Agency

Hq.: Pentagon
 Estab.: July 1, 1992
 Cmdr.: Col. Lawrence M. Riddles

MISSION, PURPOSE, OPERATIONS

Support the Air Force assistant surgeon general, health care operations, and the Air Force surgeon general in the planning and execution of operational policies
Coordinate and track worldwide Air Force

Medical Service expeditionary operations working with the services, unified commands, and Joint Staff

Create and operate statistical tools to collect and analyze data to shape the delivery of health care
Directly support health care professionals at military treatment facilities and special duty assignments worldwide

STRUCTURE

Two divisions
 Two offices

PERSONNEL

Active duty		19
Officers	16	
Enlisted	3	
Reserve Components		9
ANG	0	
AFRC	9	
Civilians		8
Total		36

Air Force Medical Support Agency

Hq.: Bolling AFB, D.C.
 Estab.: July 1, 1978
 Cmdr.: Col. Alton Powell

MISSION, PURPOSE, OPERATIONS

Oversee execution of Air Force surgeon general policies and programs in support of USAF global capability and national security strategies
Provide expert consultative leadership for entire Air Force Medical Service

STRUCTURE

Six directorates
 28 divisions
 11 geographically separated units

PERSONNEL

Active duty		236
Officers	176	
Enlisted	60	
Reserve Components		11
ANG	0	
AFRC	11	
Civilians		117
Total		364

Air Force National Security Emergency Preparedness Agency

Hq.: Arlington, Va.
 Estab.: Sept. 1, 1988
 Cmdr.: Col. Gary A. Brand

MISSION, PURPOSE, OPERATIONS

Facilitate Air Force support to civil authorities for natural or man-made disasters/emergencies

STRUCTURE

Two divisions
 Three offices in Arlington, Va., Ft. McPherson, Ga., and Tyndall AFB, Fla.
 Reserve personnel assigned to each state and emergency action agencies

PERSONNEL

Active duty		14
Officers	7	
Enlisted	7	
Civilians		4
Total		18

As of Oct. 1, 2006, AFNSEPA ceased to be a FOA.



An airman with the 386th Expeditionary Logistics Readiness Squadron rushes to refuel a C-130 on an airlift mission.



USAF photo by MSGt. Val Gempis

SSgt. Lee Hoover edits video for a news-cast from Yokota AB, Japan.

Air Force News Agency

Hq.: San Antonio
Estab.: June 1, 1978
Exec. Dir.: Robin K. Crumm

MISSION, PURPOSE, OPERATIONS

Create, print, and broadcast Web-based products that support Air Force and DOD communication goals
Provide news, information, and entertainment programs through American Forces Radio and Television Service
Provide senior Air Force leaders with the means of communicating news and information to the Air Force community and the public
Organize, train, and equip AFNEWS to accomplish its mission
Create an IT environment that ensures the efficient and secure production and delivery of information

STRUCTURE

Directorate of News Operations
 Air Force Broadcasting Service
 Army and Air Force Hometown News Service
 Directorate of Staff

PERSONNEL

Active duty		305
Officers	14	
Enlisted	291	
Reserve components		30
ANG	0	
AFRC	30	
Civilians		95
Total		430

Air Force Nuclear Weapons and Counterproliferation Agency

Hq.: Pentagon
Estab.: August 1998
Cmdr.: Lt. Col. Kris G. Rongone

MISSION, PURPOSE, OPERATIONS

Provide the warfighter with chemical, biological, radiological, nuclear, and high explosive science and technology to ensure effective nuclear stockpile stewardship and operational and technological options for countering CBRNE threats

Provide technical S&T advice on nuclear weapons and counterproliferation issues to OSD, combatant commanders, major commands, and Air Staff

STRUCTURE

Two divisions

PERSONNEL

Active duty		14
Officers	10	
Enlisted	4	
Civilians		18
Total		32

Air Force Office of Special Investigations

Hq.: Andrews AFB, Md.
Estab.: Aug. 1, 1948
Cmdr.: Brig. Gen. Dana A. Simmons

MISSION, PURPOSE, OPERATIONS

Deliver special investigations and services to protect Air Force and DOD people, operations, and interests
Identify and resolve crime that threatens Air Force readiness or good order and discipline
Detect and provide early warning of worldwide threats to the Air Force
Combat threats to Air Force information systems and technologies
Detect and defeat fraud impacting Air Force acquisitions and base level capabilities
Serve as DOD's executive agent for Defense Cyber Crime Center

STRUCTURE

Eight regional offices
 Seven squadrons
 220 detachments and operating locations
 USAF Special Investigations Academy
 located at the Federal Law Enforcement Training Center

PERSONNEL

Active duty		1,627
Officers	385	
Enlisted	1,242	
Reserve components		345
ANG	0	
AFRC	345	
Civilians		671
Total		2,643

Air Force Operations Group

Hq.: Pentagon
Estab.: July 26, 1977
Cmdr.: Col. Steven Pennington

MISSION, PURPOSE, OPERATIONS

Support USAF Chief of Staff and DCS for Operations, Plans, and Requirements on current operational issues, including a 24-hour watch on all current operations and processing emergency messages
Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises
Coordinate actions among major USAF organizations for JCS and USAF taskings
Prepare and provide weather data to the President, Secretary of Defense, JCS, National Military Command Center, Army Operations Center, and other federal agencies

STRUCTURE

Five divisions

PERSONNEL

Active duty		67
Officers	30	
Enlisted	37	
Reserve components		9
ANG	0	
AFRC	9	
Total		76

Air Force Personnel Center

Hq.: Randolph AFB, Tex.
Estab.: Oct. 1, 1995
Cmdr.: Maj. Gen. Anthony F. Przybyslawski

MISSION, PURPOSE, OPERATIONS

Provide personnel services to develop and deliver Air Force capabilities for America
Execute policy and programs for assignments, retirements, promotions, civilian personnel operations, individual career development, awards, and decorations

STRUCTURE

Eight directorates
 One direct reporting unit

PERSONNEL

Active duty		861
Officers	276	
Enlisted	585	
Reserve components		26
ANG	0	
AFRC	26	
Civilians		988
Total		1,875

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

Air Force Personnel Operations Agency

Hq.: Pentagon
Estab.: Aug. 15, 1993
Dir.: Timothy A. Beyland

MISSION, PURPOSE, OPERATIONS

Provide in-depth analytical insight across the personnel life cycle to DCS for Personnel decision-makers
Provide information technology applications as they relate to the personnel system
Develop and operate officer, enlisted, and civilian models
Support DCS for Personnel

STRUCTURE

One division

PERSONNEL

Active duty		28
Officers	15	
Enlisted	13	
Civilians		80
Total		108

Air Force Real Property Agency

Hq.: Arlington, Va.
Estab.: Nov. 1, 2002
Dir.: Kathryn M. Halvorson

MISSION, PURPOSE, OPERATIONS

Acquire, dispose, and manage all Air Force-controlled real property worldwide

STRUCTURE

Regional divisions
Base-level operating locations

PERSONNEL

Civilians 129

Air Force Review Boards Agency

Hq.: Andrews AFB, Md.

Estab.: June 1, 1980

Dir.: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS

Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy of the organization and oversee the activities and operations of the agency

STRUCTURE

Air Force Board for Correction of Military Records
Air Force Civilian Appellate Review Office
Secretary of the Air Force Personnel Council
Review Boards Support Office, Randolph AFB, Tex.

PERSONNEL

Active duty		7
Officers	3	
Enlisted	4	
Reserve components		7
ANG	0	
AFRC	7	
Civilians		48
Total		62

Air Force Safety Center

Hq.: Kirtland AFB, N.M.

Estab.: Jan. 1, 1996

Cmdr.: Maj. Gen. Stanley Gorenc

MISSION, PURPOSE, OPERATIONS

Manage USAF mishap prevention, risk management, and nuclear surety programs

Develop regulatory guidance

Provide technical assistance in flight, ground, weapons, and space safety disciplines

Maintain USAF database for all safety mishaps

Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide
Direct safety education programs for all safety disciplines

STRUCTURE

10 divisions

PERSONNEL

Active duty		66
Officers	50	
Enlisted	16	
Reserve components		4
ANG	0	
AFRC	4	
Civilians		47
Total		117

The commander is also the Air Force chief of safety. AFSC publishes *Flying Safety, Road and Rec*, and *Weapons Journal*.

Air Force Security Forces Center

Hq.: Lackland AFB, Tex.

Estab.: March 17, 1997

Cmdr.: Col. Robert W. Tirevold

MISSION, PURPOSE, OPERATIONS

Develop USAF security forces guidance, policy, and training requirements to safeguard and protect personnel and resources

Prepare guidance on air base defense operations and security forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism; conduct USAF-level installation vulnerability assessments

Develop and implement base-level and combat arms training and ground combat weapons maintenance programs

Manage USAF corrections program and activities; DOD military working dog activities; contingency taskings

STRUCTURE

Three divisions

Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL

Active duty		392
Officers	45	
Enlisted	347	
Reserve components		8
ANG	0	
AFRC	8	
Civilians		24
Total		424

Air Force Services Agency

Hq.: San Antonio

Estab.: Feb. 5, 1991

Cmdr.: Col. Timothy J. Hanson

MISSION, PURPOSE, OPERATIONS

Provide combat support to commanders directly in support of the Air Force mission
Provide community service programs that enhance the quality of life for Air Force members and their families

Manage Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and benefit programs

STRUCTURE

Eight directorates

PERSONNEL

Active duty		72
Officers	25	
Enlisted	47	
Reserve components		9
ANG	0	
AFRC	9	
Civilians		180
Total		261

Air Force Technical Applications Center

Hq.: Patrick AFB, Fla.

Estab.: July 7, 1959

Cmdr.: Col. Mark W. Westergren

MISSION, PURPOSE, OPERATIONS

Monitor compliance with several international treaties, including the 1974 Threshold Test Ban Treaty and 1976 Peaceful Nuclear Explosions Treaty

Operate the US Atomic Energy Detection System, a global network of subsurface, surface, airborne, and space-based sensors that detect nuclear explosions

STRUCTURE

Analysis Center, Patrick AFB, Fla.
Operational sites/detachments worldwide

USAF photo by SrA. Candace Romano



A1C Jeremy Roberts and SrA. Julia Branch oversee foreign nationals working on a flight line. Both are assigned to the 332nd Expeditionary Security Forces Squadron.

PERSONNEL

Active duty		523
Officers	128	
Enlisted	395	
Total		523

EQUIPMENT

Multiple seismic arrays and single-instrument locations consisting of seismometers and associated data acquisition systems and workstations

Several hydroacoustic recording locations
More than 100 sensors and 35 support satellites, with associated ground systems instrumentation and data-processing equipment

Air Force Weather Agency

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. Patrick M. Condray

MISSION, PURPOSE, OPERATIONS

Maximize the nation's aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to DOD, coalition, and national users and by providing standardized training and equipment to Air Force weather forces

STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.
Air Force Combat Weather Center, Hurlburt Field, Fla.
Solar observatories, operating locations, and detachments around the world

PERSONNEL

Active duty		1,255
Officers	214	
Enlisted	1,041	
Reserve components		24
ANG	0	
AFRC	24	
Civilians		195
Total		1,474

Formerly Air Weather Service, established July 1, 1937.

ANG Readiness Center

Hq.: Andrews AFB, Md.
Estab.: August 1997
Cmdr.: Col. Joseph L. Lengyel

MISSION, PURPOSE, OPERATIONS

Provide combat capability to the warfighter and security to the homeland

STRUCTURE

201st Mission Support Squadron
13 directorates

PERSONNEL

Active duty		124
Officers	76	
Enlisted	48	
Reserve Components		870
ANG	867	
AFRC	3	
Civilians		469
Total		1,463



USAF photo

TSgt. Bill Hosey conducts Defense Meteorological Satellite Program support during a training activity for the 6th Space Operations Squadron.

Direct Reporting Units

A direct reporting unit (DRU) is a subdivision directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

Air Force District of Washington

Hq.: Bolling AFB, D.C.
Estab.: July 15, 1994
Cmdr.: Maj. Gen. Robert L. Smolen

MISSION, PURPOSE, OPERATIONS

Provide Air Force component to the Joint Force Hq.-National Capital Region; USAF voice for planning and implementing cross-service solutions throughout the National Capital Region

Organize, train, equip, and deploy forces for AEFs and homeland defense, civil support, national special security events; flagship ceremonial and musical capability in support of NCR and global interests

Ensure 40,000 USAF members assigned worldwide have operating and UCMJ support

Perform MAJCOM-level responsibilities

STRUCTURE

Headquarters staff
Three groups: Mission Support Group, Medical Group, and Operations Group
One wing

PERSONNEL

Active duty		3,940
Officers	604	
Enlisted	3,336	
Reserve components		128

ANG	0	
AFRC	128	
Civilians		813
Total		4,881

Air Force Doctrine Center

Hq.: Maxwell AFB, Ala.
Estab.: Feb. 24, 1997
Cmdr.: Maj. Gen. Allen G. Peck

MISSION, PURPOSE, OPERATIONS

Develop basic and operational doctrine and represent these positions in service, joint, and multinational doctrine development

Review the application of air and space doctrine in the education of USAF personnel

Collect and coordinate doctrinal inputs from USAF's lessons learned process

Advocate doctrinally correct representation and execution at the operational level of war in service, joint, and multinational operations, exercises, and other events

Participate in the investigation of future operational concepts and strategies to capture emerging doctrine

STRUCTURE

Four operating locations
Joint and Air Staff Liaison, Pentagon

PERSONNEL

Active duty		47
Officers	40	
Enlisted	7	
Reserve components		14
ANG	0	
AFRC	14	
Civilians		17
Total		78

Air Force Operational Test and Evaluation Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1974
Cmdr.: Maj. Gen. Robin E. Scott

MISSION, PURPOSE, OPERATIONS

Test and evaluate new weapon systems in realistic battlespace environments to provide decision-makers accurate, balanced, and complete assessments of mission capability

Maintain an operational focus, from concept development to system fielding, to ensure warfighters have the right tools to win tomorrow's battles

STRUCTURE

Six detachments at Edwards AFB, Calif., Eglin AFB, Fla., Nellis AFB, Nev., Peterson AFB, Colo., and Kirtland AFB, N.M.
 More than 20 operating locations

PERSONNEL

Active duty		548
Officers	382	
Enlisted	166	
Reserve components		1
ANG	0	
AFRC	1	
Civilians		198
Total		747

US Air Force Academy

Hq.: Colorado Springs, Colo.
Estab.: April 1, 1954
Supt.: Lt. Gen. John F. Regni

MISSION, PURPOSE, OPERATIONS

Develop and inspire young men and women to become Air Force officers with knowledge, character, and discipline

Produce dedicated Air Force officers and leaders

Instill leadership through academics, military training, athletic conditioning, and character development

STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of 10 squadrons each, with

about 110 cadets assigned to a squadron. Each squadron consists of members of all four classes.

PERSONNEL

Active duty		2,290
Officers	956	
Enlisted	1,334	
Reserve components		135
ANG	0	
AFRC	135	
Civilians		1,327
Total		3,752

EQUIPMENT

73 aircraft

Cadets complete four years of study for a bachelor of science degree, choosing from 32 different academic majors. Four primary areas of development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.



Brandon Martinez, a cadet at the US Air Force Academy in Colorado Springs, Colo., transfers bacteria from jet fuel into culture tubes in an experiment.

USAF photo by John Van Winkle

Auxiliary

An Air Force auxiliary is an organization created by statute which the Secretary of the Air Force may use to fulfill the Air Force's noncombat programs and missions. The Civil Air Patrol (CAP) is the only USAF auxiliary to date.

Civil Air Patrol

Hq.: Maxwell AFB, Ala.
Estab.: Dec. 1, 1941
Natl. Cmdr.: Maj. Gen. Antonio J. Pineda, CAP
Exec. Dir.: Don Rowland

MISSION, PURPOSE, OPERATIONS

Provide vital operational capabilities in support of aerial and ground search and rescue (SAR), disaster relief, a nationwide communications network, and counterdrug and homeland security missions

Conduct 95 percent of all inland SAR missions as tasked by the Air Force Rescue Coordination Center, Tyndall AFB, Fla.

Build strong citizens for the future by providing leadership training, technical education, scholarships, and career education to young men and women, ages 12 to 21, in the CAP Cadet Program

Promote and support aerospace education, both for its own members and the general public, and conduct a national school enrichment program at the middle- and high-school levels

STRUCTURE

CAP is a nonprofit, 501 (c) (3) corporation with a national headquarters that oversees:
 Eight regions
 52 wings (each state, Puerto Rico, and Washington, D.C.)
 1,500 squadrons

PERSONNEL

Hq. staff		100
Volunteers		55,339
Senior members	33,667	
Cadets	21,672	
Total		55,439

EQUIPMENT

530 single-engine, piston aircraft
 60 gliders
 1,000 vehicles
 Communications equipment



Civil Air Patrol members use an emergency locator transmitter homing device.

CAP photo